SEPT 28, 2022

The Secret to Hiring Gen Z Drivers



TALENT INTELLIGENCE

Overview

Job Board Searches and Clicks

→ Last week, search activity fell by 7%, while click activity decreased by 10%.

Spot Freight Market

- → Overall average spot rates (including fuel) decreased by 3 cents from the previous week.
- \rightarrow Total load postings fell by 5%.
- \rightarrow Overall truck availability was unchanged.

Story of the Week

For every three retiring Baby Boomers with jobs in skilled trades like truck driving, there is only one worker from younger generations filling in these roles.

- Successfully attracting younger drivers requires understanding their motivations and desires and presenting your driving job in a way to highlight these benefits.
 - Suggestions include highlighting the nomad lifestyle for OTR positions, using technology—and especially videos—to your advantage, and showing how driving jobs are vital to society.

More details on pages 6-8



Numbers at a Glance

SPOT RATES (INCLUDING FUEL)

WoW: ▼ Down 3¢ per mile

SPOT RATES BY SEGMENT (INCLUDING FUEL)

WoW: Dry Van ▼ Down 3¢ per mile

WoW: Refrigerated ▼ Down 1/2¢ per mile

WoW: Flatbed ▼ Down 1/2¢ per mile

LOAD POSTING VOLUME

WoW: ▼ Down 5%

LOAD VOLUME BY SEGMENT

WoW: Dry Van ▲ Up 1%

WoW: Refrigerated ▼ Down 7%

WoW: Flatbed ▼ Down 11%

TRUCK AVAILABILITY

WoW: Flat

TRUCK DRIVER SEARCHES

WoW: ▼ Down 7%

MoM: ▼ Down 23%

YoY: ▼ Down 52%

CLICKS ON TRUCK DRIVER POSTINGS

WoW: ▼ Down 10%

MoM: ▼ Down 29%

YoY: 🔺 Up 12%



TALENT INTELLIGENCE

This Week in Job Board Searches & Clicks

Searches and Clicks on Job Aggregator Partner Network¹

TRUCK DRIVER SEARCHES

CLICKS ON TRUCK DRIVER POSTINGS

vs. 1 Week Ago:

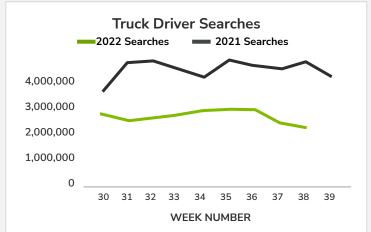
▼ Down 7%

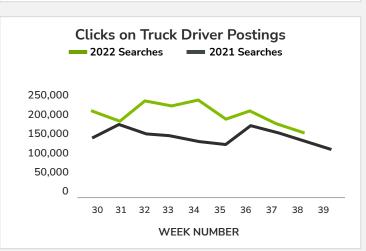
vs. 1 Month Ago: ▼ Down 23%

vs. 1 Year Ago: ▼ Down 52%

- vs. 1 Week Ago: ▼ Down 10% vs. 1 Month Ago: ▼ Down 29%
- vs. 1 Year Ago: **Up 12%**
- → Last week's drop in searches and clicks suggests lower driver interest in finding new trucking jobs. It is worth monitoring to see if this is a one-week aberration or the start of a new trend.

¹ Job board data is aggregated from many partners.





This Week in Spot Freight

Spot rates and volume declined modestly in the latest week.²

Overall spot rates (including fuel) fell 3 cents from the previous week.

Dry Van: -3¢ WoW | Refrigerated: -1/2¢ WoW | Flatbed: -1/2¢ WoW

 \rightarrow Excluding fuel surcharges, rates were 27% below the same week last year.

Total load postings fell by 5% from the previous week.

Dry Van: +1% WoW | Refrigerated: +7% WoW | Flatbed: -11% WoW

- → Volume was 50% below the same 2021 week and nearly 10% below the five-year average for the week.
- \rightarrow Flatbed's volume was more than 30% below the five-year average for the week.
 - ♦ It was Flatbed's largest deficit relative to the five-year average since April 2020.
- → Load postings were down in all regions.

Overall truck availability was flat from the previous week.

→ The overall load-to-truck ratio declined to its lowest level in six weeks.

2 Data is taken from FTR via Truckstop. To read the full weekly report, <u>click here.</u>



WoW Spot Freight

Spot Rates Including Fuel Charges

▼ 3¢ WoW

Total Load Postings

/ 17% WoW

Overall Truck Availability



Story of the Week

Gen Z seeks tech, purpose from trucking jobs.³

- → For every three retiring Baby Boomers with jobs in skilled trades like truck driving, there is only one worker from younger generations filling in these roles.
 - The trucking industry will need to draw in Gen Z workers that are considering other skilled trades like welding or automotive.
 - Successfully attracting younger drivers requires understanding their motivations and desires and presenting your driving job in a way to highlight these benefits.
- Carriers should prominently illustrate the different driving opportunities they offer.
 - For OTR positions, highlight the ability to see the country.

- The nomad lifestyle—living in a van or camper and traveling across the country—has been made popular in recent years on TikTok.
 - Gen Z doesn't realize they can do that while making money with their truck serving as a mini house on wheels.
 - Companies should post photos and videos to show what the inside of a truck is like.
- Allowing drivers to take their home time anywhere in the country can be a big selling point for Gen Z drivers.
- For regional and local positions, highlight the ability to be around family and friends.



Story of the Week

Continued from previous page

→ Carriers must use technology to their advantage to attract younger drivers.

- Making the application prominent on the mobile version of your website's home page, offering a chatbot for questions, and being involved with social media and job-related websites help attract younger drivers.
 - If your company is not on social media and websites like Indeed, Glassdoor, and LinkedIn, you're allowing someone else to represent your business without your say.

\rightarrow Using videos is key to attracting younger drivers.

- The average Gen Z-er watches three hours or more of videos daily.
 - $\circ\,$ Having only one or two videos on a website isn't enough.
- Some companies have drivers make video blogs (vlogs) about their trucking life, then offer incentives if someone applies for a job because they saw their video.



Story of the Week

Continued from previous page

\rightarrow Younger generations have other priorities as well.

- Gen Z wants to give back and want to know that they are contributing to society.
 - Showing truck drivers are heroes on the highway can be a huge selling point.
 - The shortages and empty shelves at the beginning of the COVID-19 pandemic means Gen Z has a better understanding of the importance of the supply chain.
 - $\circ\,$ Truck drivers are among the first to enter areas affected by hurricanes and tornadoes.
- Pay is still important, but Gen Z-ers also want to know they have upward mobility.
 - Gen Z-ers also tend to care about the environment, so it's important to showcase any initiatives your company is working on to be a "clean" fleet.

3 Coker, Angel. "Experts weigh in on how to attract Gen Z to trucking as industry demographics shift." 13 Sep 2022, ccjdigital.com.





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